



**Development
and Peace**
CARITAS CANADA

ANNUAL REPORT 2014-2015



ABOUT US

For almost 50 years, Development and Peace has worked to transform lives in the Global South. As the official international development organization of the Catholic Church in Canada, Development and Peace works in partnership with local organizations in the Global South to create greater justice in the world and to act in solidarity with the most vulnerable.

In Canada, we raise awareness on the root causes of poverty and injustice in the developing world and mobilize Canadians to act for social change. Development and Peace is also the official Canadian member of Caritas Internationalis, an international confederation of Catholic humanitarian and development organizations, and one of the largest humanitarian aid networks in the world.





MESSAGE FROM OUR EXECUTIVE DIRECTOR

When I was presented with the opportunity to join the Development and Peace family last year, I jumped at the chance. I've always greatly admired the thousands of inspiring women and men from every corner of the country who work tirelessly to bring positive change in countries of the Global South, as well as here in Canada. Although I joined the organization near the end of the fiscal year, it has been an eventful time, bringing both hope and challenges to which Development and Peace will have to respond and adapt.

The world is changing and we must evolve with it. Whether we are helping Congolese women to enter the job market and become financially independent, Syrian refugees to meet their basic needs, or Paraguayan farmers in their struggle against land grabs, our programs are constantly being renewed and expanded in each of our areas of action. One thing that will not change, is our deep-rooted belief that investing in local partners of the Global South, and in the voice, strength and capacity of those most affected provides the greatest promise for breaking the cycle of poverty.

The worsening of the crisis in Syria and the advent of the group calling itself the Islamic State in Northern Iraq have resulted in thousands of casualties and pushed millions of families to flee their countries. The generosity of our donors has enabled us to support our partners from the Caritas network, as well as other local organizations, to welcome those fleeing in Jordan, Lebanon and Iraq even as the situation in these countries continues to

deteriorate. This year, we also responded to other humanitarian crises of exceptional scope, such as the Ebola outbreak, the earthquakes in Nepal, and civil strife in the Central African Republic.

Humanitarian crises follow on the heels of one another in ever growing numbers. The frequency and scope of natural disasters demand our attention. The primary responsibility of humanitarian aid is to save lives and to ensure the dignity of populations during the process of reconstruction. The rarely discussed and less visible aspect of intervention is the work done long before disasters strike: the development of disaster-risk reduction programs, collaboration with local authorities in establishing prevention mechanisms, and strengthening our partners' capacities to become primary prevention actors.

At the same time, our campaigns here in Canada, which were focused on the importance of small-scale farming, enabled us to reinforce our presence in every province and to educate over a million Canadians on critical issues of international development, thanks to our animators and members who organized over 500 events!

In his encyclical letter *Laudato Si'* (Praise Be to You), Pope Francis appealed to humanity to defend and protect creation and our common home, and to save our planet for future generations: "Humanity is called to recognize the need for changes of lifestyle, production and consumption, in order to combat this warming or at least the human causes which produce or aggravate it."



Last June, in Otterburne, Manitoba, nearly 200 people from all around the country came together as part of our Orientation Assembly to reflect on critical issues such as those mentioned in the encyclical, and to shape the guiding priorities for our strategic plan over the next five years. With members, partners, clergy and staff present, it was a powerful demonstration of the solidarity that guides this remarkable organization.

In this annual report, we share with you the ongoing activities and projects of our international programs in each area of our work, and for each region, in order to highlight the spirit and initiative of our partners in the Global South, and the nationwide education and mobilization efforts of our teams here in Canada. None of this would have been possible, of course, without the support and guidance of the CCCB, and the dedication and steadfast commitment of our members, donors, partners, interns, National Council members, and Development and Peace's entire team. Together, we are contributing to building a more just, more environmentally responsible, and more peaceful world.

In solidarity,

A handwritten signature in black ink, appearing to read 'D Leduc'.

David Leduc
Executive Director

MEMBERS OF THE NATIONAL COUNCIL

NOVEMBER 2014 – NOVEMBER 2015

President: Ray Temmerman

Vice-president: Fernand Dumont

Treasurer: Dick Mynen

Secretary: Jean-Denis Lampron

Past President: Pat Kennedy

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Youth Representatives: Alexandra Cadar and Ruva Gwekwerere



THREE AREAS OF EXPERTISE



Supporting development and humanitarian aid projects
to empower the world's most vulnerable people.



Developing education programs
to raise the awareness of Canadians on building a world
of lasting peace and justice.



Convincing policymakers
to end the injustices that perpetuate poverty.

IN 2014-2015, DEVELOPMENT AND PEACE:

- › Carried out **205 development** and humanitarian aid projects in **37 countries** around the world.
- › Worked with **local partners** to put in place community-led projects.
- › **Held 556 educational events** for the general public across Canada.
- › Made more than **one million Canadians** aware of issues of global injustice.



INTERNATIONAL PROGRAMS

Development and Peace works in 37 countries in Africa, Asia, Latin America and the Middle East. Inspired by the principles of Catholic Social Teaching, in particular the preferential option for the poor, we are working in partnership with local organizations that know the needs of their communities and can respond effectively. Our programs aim to provide sustainable and systemic changes so that our sisters and brothers in the Global South can live in dignity. We also respond to humanitarian crises by providing emergency relief and supporting reconstruction efforts so that the most vulnerable communities can rebuild and be more resilient when faced with future disasters.

THE ISSUES WE WORK ON TO BUILD JUSTICE:



PEACE

Development and Peace works in regions affected by conflict to support local populations in seeking alternative and peaceful solutions. They are engaged in peacebuilding initiatives that address the causes of conflict, favour mediation, encourage local participation, value traditional practices, promote tolerance and find ways to peacefully settle tensions.

NATURAL RESOURCES



Most of the planet's land, water, oil and mineral resources are concentrated in the hands of a minority of individuals and corporations. Too frequently, the poor are the ones who suffer the most from the negative impacts of unbridled exploitation of these natural resources, yet have few means or opportunities to make their voices heard. Development and Peace stands by vulnerable populations who are struggling for their rights as people, workers and citizens, and who persistently engage local, national and international actors in order to have those rights respected.



DEMOCRACY AND CITIZEN PARTICIPATION

In many countries, citizens do not have the space to engage in important debates or participate in decisions on issues that directly concern them and their communities. Development and Peace is working from the grassroots up to encourage people in many different ways to fulfill their role as citizens, to promote and encourage their participation in decision-making processes, to demand accountability and transparency from their elected authorities and senior civil servants, and to expand the rule of law at the local, regional and national levels.



ECOLOGICAL JUSTICE

Poor people everywhere are particularly vulnerable to climate change because more often than not the impacts affect their daily lives. In the Global South, many communities do not have the capacity or the resources to protect themselves against the devastating impacts of environmental damage and climate

change. Development and Peace works with individuals and organizations to help them adapt to these impacts in ways which are climate smart and to implement alternative models of sustainable development that are environmentally safe, socially relevant, and economically viable.



EQUALITY BETWEEN WOMEN AND MEN

Around the world, women are far more vulnerable to poverty and discrimination than men. Because of the fundamental dignity of every human being, Development and Peace believes that this must change. We support groups that work to ensure that both women and men have the same rights, the same access to goods, services and opportunities, and that the contribution of women to society is recognized and valued as much as men's.



FOOD

While the world could feed its entire population, every day hundreds of millions of people go hungry. Development and Peace is working with farmers and peasant associations around the world so that everyone can have access to food on a daily basis. In conjunction with local organizations, we are engaging policymakers to support small family farming, regulate trade in food, and promote the input and control of peasants over their products, means of production (land, seeds, etc.) and marketing.



HUMANITARIAN AID

In situations of natural disasters, armed conflict and other humanitarian crises where people's lives are in danger, Development and Peace responds quickly to support the most vulnerable without distinction. In all those circumstances, Development and Peace provides immediate humanitarian relief, engages in rebuilding homes and community infrastructure, supports the re-launch of local economies and works to strengthen the social fabric of affected communities. We mobilize and engage local communities to transform a tragedy into an opportunity for building a better society based on citizen participation, and where no one is left behind.



HIGHLIGHTS FROM 2014-2015

In the last year, there has been a marked increase in the number of initiatives carried out by Development and Peace, with more than 205 development and humanitarian aid projects in 37 countries. This added presence enabled the organization to affirm its long-term commitment towards the most vulnerable populations in situations of dire poverty. Here are some of the highlights of what was achieved during 2014-2015 in some countries where we work.



LAUNCH OF A SOCIAL AND SOLIDARITY ECONOMY PROGRAM IN HAITI

Five years after the devastating earthquake that struck the island, Development and Peace continues its work in Haiti as part of a long-term development strategy, and in conjunction with Haitian civil society stakeholders. This year, the organization launched the last phase of its reconstruction program, earmarking \$3 million to support the creation of a dozen social enterprises, mainly in the agricultural sector. Profits from these enterprises will be used to finance the activities of our local partners and ensure their autonomy.



ACTION TO COUNTER THE SPREAD OF THE EBOLA VIRUS IN LIBERIA AND SIERRA LEONE

As soon as the first cases of Ebola erupted on the border between Liberia, Sierra Leone and Guinea in the spring of 2014, Development and Peace mobilized by allocating \$350,000 to support its local partners as they responded to the crisis. We supported projects aimed at curbing the spread of the virus and that addressed the medium and long-term consequences of the Ebola epidemic on the economy, social fabric and food security of the affected countries.



LATIN AMERICAN PARTNERS AT THE VATICAN

Several of Development and Peace's partners in Latin America were called upon to participate in the World Meeting of Popular Movements at the Vatican to share their expertise on social issues that are affecting the most poor and vulnerable. The Landless Workers Movement (MST) from Brazil, the Papaye Peasant Movement (MPP) from Haiti and ALAI (an information service for social movements in Latin America) were all present at this symposium. The aim was to reflect on the growing causes of social inequality, to assert that every person has the right to land, labour and lodging, and also to bring the Church closer to the work of popular movements. Pope Francis addressed participants, encouraging them in their work of organizing the most poor and vulnerable in defending their rights.



PEOPLE-DRIVEN RECONSTRUCTION IN THE PHILIPPINES

Our Typhoon Haiyan reconstruction program moved forward, shifting its focus from helping people meet their basic needs, to empowering people to be active participants in the reconstruction process. Development and Peace recognizes the importance of community organizing in strengthening communities and is supporting Caritas Philippines-NASSA in their efforts to integrate community organizing within all of its reconstruction activities to ensure a participatory process and to rebuild stronger and more resilient communities in the face of future disasters. Activities have also begun for the creation of a model resettlement site, christened the Pope Francis Village, where 600 families living too close to the coast will be relocated. Development and Peace also supports its partners in monitoring the Philippine government's reconstruction activities to ensure appropriate public participation and transparent management of the funds received.



CONSTRUCTION OF PUBLIC MARKETS FOR CONGOLESE WOMEN

In the Democratic Republic of Congo, particularly in the eastern province of Katanga, Development and Peace supported the establishment of two public markets to benefit women who do business there. These markets are also providing a new form of citizen participation and democratic governance at the municipal level by promoting transparency as well as dialogue between citizens and local authorities.



THE PEOPLE OF NEPAL SHOW GREAT RESILIENCE

A series of violent earthquakes struck Nepal on April 25th and May 12th, 2015, killing more than 8,691 people and affecting roughly 8 million people in 39 of the country's 75 districts. Development and Peace responded from the very beginning of the crisis by supporting the efforts of its Caritas partners on the ground in distributing tarpaulins, tents and blankets to families in need of protection from the rain and cold. We also assisted in providing drinking water, food, and hygiene items and enabling access to psychological assistance. Subsequent activities will be implemented from a perspective of the country's long-term development.



AN AGRICULTURAL FOOD FAIR IN PARAGUAY

Our partner Decidamos supports small rural agricultural producers in Paraguay in their sustainable production of wholesome food. Several times a year, agro-ecology product fairs are organized for these farmers in Asunción, the country's capital. Thanks to support from Decidamos, farmers can get a fair price for their produce by selling directly to consumers.



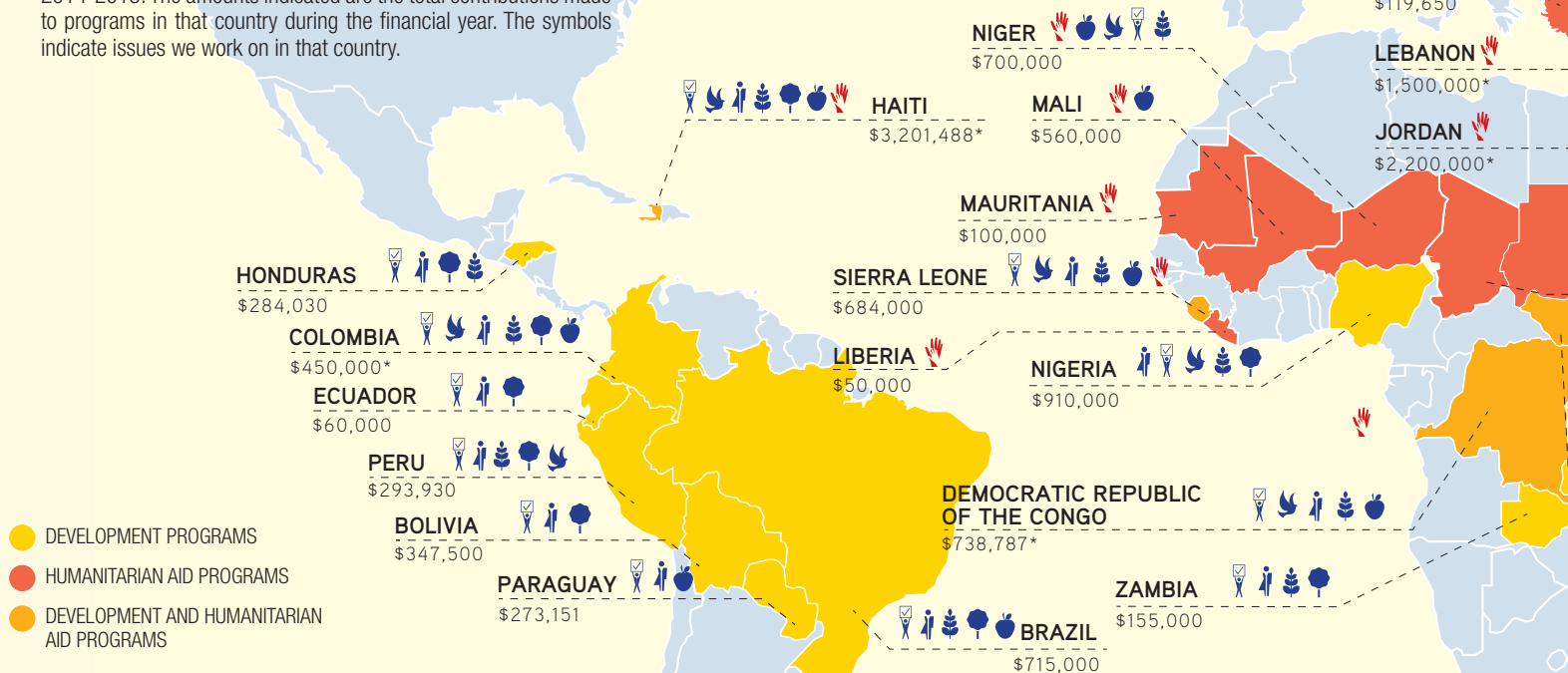
RESPONDING TO CRISES IN THE MIDDLE EAST

With the worsening of the crisis in Syria over the past year, Development and Peace increased its humanitarian aid in the region. Despite the challenges of working within Syria, Development and Peace was able to provide aid to 135,000 Syrians by working with courageous and dedicated local organizations. It continued to respond to the extensive needs of refugees in Lebanon, Turkey and Jordan, and expanded its programming to work with local organizations that are promoting peace initiatives. Development and Peace also responded to renewed conflict in Iraq, which has displaced over 500,000 people in the country, by supporting efforts to upgrade and winterize shelters, provide child-friendly spaces and the distribution of other basic necessities. The Department of Foreign Affairs, Trade and Development Canada (DFATD) contributed \$2.4 million in funding towards this program in Iraq. For more information, consult our publication entitled *Crisis in Syria: Giving Hope through Solidarity*, available online at devp.org.

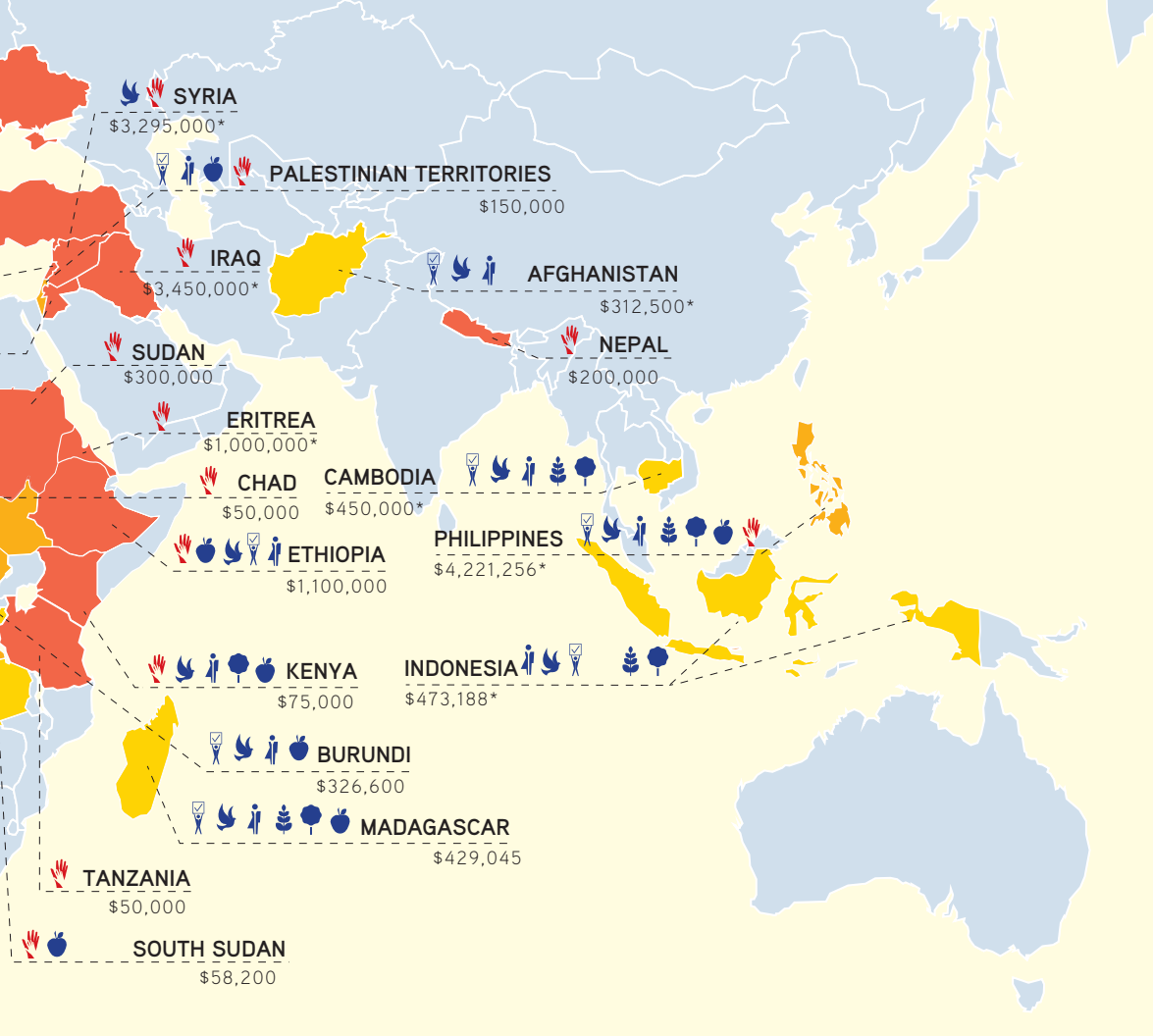
OUR ACTIONS IN THE GLOBAL SOUTH

SEPTEMBER 1, 2014 – AUGUST 31, 2015

The following map presents the countries where we worked during 2014-2015. The amounts indicated are the total contributions made to programs in that country during the financial year. The symbols indicate issues we work on in that country.



* Amount includes funding from the International Humanitarian Assistance (IHA) program of the Department of Foreign Affairs, Trade and Development (DFATD).



INTERNATIONAL AND CONTINENTAL PROGRAMS

Development and Peace supports organizations that work at the international and regional levels to address issues that are global or regional in scope.

International

\$90 000

Africa

\$200 000

Latin America

\$370 000

Asia and Middle East

\$250 000

- PEACE
- NATURAL RESOURCES
- DEMOCRACY AND CITIZEN PARTICIPATION
- ECOLOGICAL JUSTICE
- EQUALITY BETWEEN WOMEN AND MEN
- FOOD
- HUMANITARIAN AID

HIGHLIGHTS OF OUR ACTIVITIES IN CANADA

Our programs in Canada are designed to encourage Canadians to show their solidarity with the people of the Global South by taking action to change the structures that perpetuate injustice and poverty. Each year, we lead two campaigns: one to raise awareness on issues affecting the poorest and most vulnerable communities in the Global South, and another to raise funds for our programs. In order to promote change, we have a network of 10,000 members across Canada who bring our campaigns to life in their communities, parishes and schools. We also work closely with youth so that a new generation will become aware of how important it is to become involved in building a just world.



2015 ORIENTATION ASSEMBLY

Every five years, the membership of Development and Peace meets to discuss the future orientations of the organization. It is an important moment to re-invigorate the movement and further strengthen the ties of solidarity between Canadians and the Global South. Dioceses from across the country sent representatives to be part of the Orientation Assembly, which was held in Otterburne, Manitoba from June 11-14. Nearly 200 people, which included 23 youth members, were present to discuss issues such as the future financing of the organization and its governance structures. Pope Francis' overwhelming concern for the most poor and vulnerable provided tremendous inspiration for the event. Special guests included Michel Roy, Secretary General of Caritas Internationalis, Julia Sanchez, Executive Director of the Canadian Council of International Cooperation, Jennifer Henry, Executive Director of Kairos, Jean Saldanha of CIDSE, Most Rev. Fulgence Muteba Mugalu, Bishop of Kilwa-Kasenga and General Secretary of the Episcopal Commission for Justice and Peace in the Democratic Republic of the Congo (DRC), Nayla Tabbara of the Adyan Foundation in Lebanon, Humberto Ortiz, Secretary General of the Episcopal Commission on Social Action in Peru, Most Rev. Pedro Barreto, Archbishop of Huancayo in Peru, and representatives of the Canadian Conference of Catholic Bishops. The event also paid tribute to the rich cultural traditions of Canada's First Nations peoples as participants deliberated on how to support ties between Indigenous groups in Canada and those in the Global South. It was a gathering that reflected the diverse, committed and global community that forms Development and Peace.

SOW MUCH LOVE

This year, in its fall education and Share Lent fundraising campaigns that had the slogan *Sow Much Love*, Development and Peace highlighted the important role of small family farmers, especially women, in feeding the planet. For its education campaign, it made known the struggle of farmers in the Global South to maintain the right to preserve and access seeds, which is being threatened by multinational companies. Canadians were asked to show their support by raising awareness of the issue and by eating foods grown locally. As part of this campaign, Development and Peace sponsored Food Secure Canada's General Assembly, which featured seed activist Vandana Shiva as keynote speaker. The Share Lent campaign focused on the work of Development and Peace's partners in the Global South in helping small family farmers improve their harvests, adapt to climate change and organize to defend their rights. Hundreds of activities took place across the country as part of both campaigns, increasing the solidarity of Canadians with the Global South's small family farmers.



POPE FRANCIS' ENCYCLICAL *LAUDATO SI'*

In June, Development and Peace welcomed the launch of Pope Francis' encyclical *Laudato Si'*, which puts forward the need to care for our common home, especially for those in the Global South who are most impacted by climate change despite being the ones who contribute the least to carbon emissions. Development and Peace participated in a launch of the encyclical at the Vatican that was organized by CIDSE, an alliance of Catholic international development organizations that Development and Peace belongs to, and by the Holy See's Pontifical Council on Justice and Peace. Several climate justice actors gathered at this launch, including Canadian author and social activist Naomi Klein, to show their support for the Pope's call to change our lifestyles and take urgent action on climate change. His encyclical will certainly inspire the work of Development and Peace in the coming years.



SOLIDARITY TRIPS TO ETHIOPIA AND PERU

Every year, Development and Peace organizes a solidarity trip for its members so they can visit one of the countries where Development and Peace carries out its projects. This year, members from British Columbia and Ontario travelled to Ethiopia for two weeks to meet three of the main local organizations we work with: the Ethiopian Catholic Secretariat (Caritas Ethiopia), the Ethiopian Catholic Church Social and Development Commission Coordinating Office, and CST-Joint Office (CAFOD, SCIAF and Trocaire). In Ethiopia, Development and Peace implements projects on food security, refugee support, community resilience, and conflict resolution within a long-term development framework so as to have a lasting impact.

Another trip was organized for members from Montreal and Sherbrooke, who travelled to Peru to meet the partners that Development and Peace works with there.



YOUTH IN ACTION

The Catholic Schools Program has been engaging educators and students in dynamic new ways. This year, the *Our Call to Caritas Professional Development Package on Catholic Social Teaching* was published and endorsed by the Education Commission of the Assembly of Catholic Bishops of Ontario. We participated in several exciting activities this year, including the Ontario Catholic Students Youth Day during Catholic Education Week, a curriculum writing workshop co-sponsored by the Alberta Catholic Schools Trustee Association in July, and a partnership with the Greater Saint Albert Catholic Regional District in celebrating the legacy of their 150th anniversary. Also, during the summer of 2015, several youth from Quebec travelled to Bolivia to intern with Development and Peace's partner CEPROSI as part of the Quebec Without Borders program, which aims to give Quebec youth their first international solidarity experience. Moreover, a growing number of local youth organizations across the country are carrying out Development and Peace's campaigns in their communities and helping to rally more and more young people to the cause of social justice.

FINANCIAL TRANSPARENCY

statement of revenues and expenses

September 1, 2014 to August 31, 2015

REVENUES	2014-2015	2013-2014
	\$	\$
Share Lent campaign	8 618 187	8 729 141
Government funding	3 486 088	2 412 754
Fundraising activities	3 276 089	3 726 618
Other sources of financing	527 798	413 385
Bilateral programs and others	12 489 845	10 399 269
Humanitarian aid programs	11 000 096	9 024 772
Other sources of revenue	216 420	346 847
Revenues linked to investments	559 150	2 596 011
TOTAL REVENUES	40 173 673	37 648 797

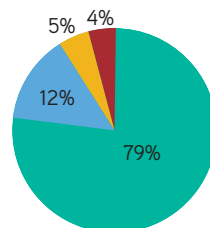
EXPENSES	2014-2015	2013-2014
	\$	\$
International Programs		
Development programs	8 876 204	6 672 716
Operational costs	1 095 159	1 048 587
Humanitarian aid	10 173 047	8 361 822
Bilateral programs and others	11 919 979	10 048 511
	32 064 389	26 131 636
In-Canada Programs		
Education, social justice and advocacy programs	851 582	902 998
Fundraising and communications	599 141	742 964
<i>Quebec Without Borders</i> program	135 616	161 944
Operational costs	3 188 728	2 680 485
	4 775 067	4 488 391
Governance and general operations	2 019 396	1 758 674
Fixed costs and new initiatives	1 826 944	1 398 934
	3 846 340	3 157 608
TOTAL EXPENSES	40 685 796	33 777 635
BALANCE	-512 122	3 871 162

Balance Sheet - August 31, 2015

	2014-2015	2013-2014
	\$	\$
ASSETS		
Current assets	42 924 166	49 117 520
Long-term assets	663 182	766 443
	43 587 348	49 883 963
LIABILITIES		
Current liabilities	24 580 616	30 386 443
Long-term liabilities	1 853 826	1 921 925
	26 434 442	32 308 368
FUND BALANCES		
NET ASSET	17 152 906	17 575 595
TOTAL (liabilities and fund balances)	43 587 348	49 883 963

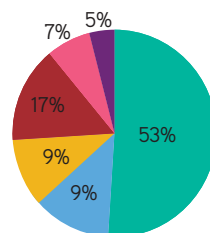
From the audited financial statement prepared by KPMG LLP.
Charitable registration number: 1 1882 9902 RR0001

*Development and Peace uses the deferred revenue accounting method, where revenues expended in a given fiscal period are reported and unexpended revenues are carried forward to future years. Development and Peace would like to thank the Department of Foreign Affairs, Trade and Development (DFA/T) for its annual contribution.



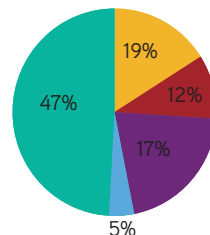
Breakdown of expenditures

International programs
In-Canada programs
Governance and operations
Fixed costs, new initiatives and other



Breakdown of areas

Sustainable development programs
Democracy and Citizen Participation
Equality between Women and Men
Peace and Reconciliation
Natural Resources
Ecological Justice
Food



Geographical breakdown

Humanitarian aid
Africa
Latin America
Asia
Middle East
Others

THE GREAT GENEROSITY OF OUR DONORS

Each year, thousands of Canadians support Development and Peace's mission. Throughout the past year, our valued donors have once again given us the means support and strengthen individuals, communities and societies. It is thanks to nearly 50 years of support from one and all that we can effectively fight for a world of lasting peace and justice.



DONATIONS

- Amount received in donations: \$18 062 897
- Number of donations*: 111 957
- Number of donors**: 37 799
- Number of monthly donors: 5 722
- Number of online donations: 12 336

*Including donations for humanitarian crises

**Individuals, corporate and foundations

YOUR DONATION HAS MEANING

During the past year, we have once more been able to count on the generosity of our donors, whom we wish to sincerely thank. Whether during appeals to respond to humanitarian crises, for our regular development programs, or to support our education and advocacy work here in Canada, our donors unfailingly demonstrate their loyalty and trust, and their compassion and commitment to a world of greater justice. This year, Development and Peace focused its message on the singularity of its mission, which is based on human dignity. It is essential to emphasize our uniqueness, because for our donors, that difference gives true meaning to their gift. The actions of Development and Peace are guided by a mission to restore the capacity of the people we support to act.

THE UNWAVERING COMMITMENT OF OUR MEMBERS AND VOLUNTEERS

The generosity of our donors is matched by the generosity of our members and volunteers who offer their time and skills to build a world of lasting peace and justice. This commitment is reflected in all of Development and Peace's activities and most of all in our educational activities on global injustice and through support for our educational programs across Canada.

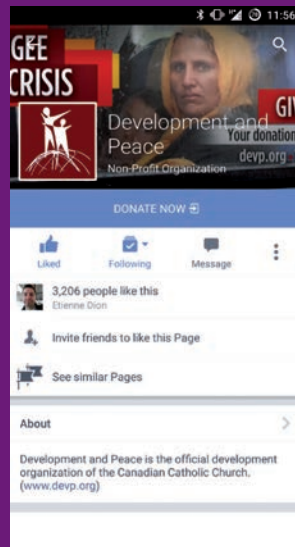
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devp.org

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twitter.com/devpeace

To know everything that's happening in real time.



ON INSTAGRAM

instagram/devpeace

To admire and share our beautiful pictures from around the world.

Learning is also acting! By signing up for our e-newsletter on our website (devp.org) you will receive timely updates on our advocacy campaigns, our international programs, our humanitarian aid appeals and more.



ACKNOWLEDGMENTS

Each year, Development and Peace can count on the support of devoted Canadians and the unfailing commitment of its partners from around the world to fulfill its solidarity mission with the poorest and most vulnerable people and take effective action for social justice. We thank our donors for believing in us, the Canadian Conference of Catholic Bishops (CCCB) for its ongoing support, Canada's Department of Foreign Affairs, Trade and Development (DFATD, now Global Affairs Canada), and the Quebec Ministry of International Relations and La Francophonie for their contributions, as well as our partner members of the Caritas Internationalis network and CIDSE.

Development and Peace owes the success of its programs in the Global South to the selfless commitment of its dedicated members, donors, volunteers and supporters. We also wish to thank our youth members, religious communities, schools, foundations and dioceses across the country for their invaluable support. It is thanks to you that we make up an extended human family.

“Moving towards a world of lasting peace and justice calls us to go beyond paternalistic forms of assistance; it calls us to create new forms of participation that include popular movements and invigorate local, national and international governing structures with that torrent of moral energy that springs from including the excluded in the building of a common destiny.”

– Pope Francis at the World Meeting of Popular Movements on October 28th, 2014.



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CREDITS :

Printing : AGL Graphic
Design : Sherpa Design

Photos : Development and Peace, Caritas Internationalis
Charitable registration number: 11882 9902 RRQ001
Ce rapport annuel est également disponible en français.

DP-15-RA-E



Development and Peace is one of Canada's leading international development organizations and was founded almost 50 years ago on the values of the Gospel. It stands alongside those fighting for justice and human dignity each and every day.



**Development
and Peace**
CARITAS CANADA

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